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KENT AND CANTERBURY HOSPITAL

1947

This is the 154th Annual Report

1793

The Hospital in Longport was opened for the reception of Patients

1937

The Work was transferred to the New Buildings at South Canterbury

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1947-1948

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A. WOODHAMS, Esq.

Member Nominated by Samaritan Fund:

MRS. FURLEY.

Member Nominated by the Linen League:

MISS A. A. RUSSELL, M.B.E.

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MEDICAL STAFF, 1947-1948.

Physicians:

I. H. K. STEVENS, Esq., M.D., B.S., M.R.C.P. (London), M.R.C.S., D.C.O.G.
H. A. TREBLE, Esq., B.M., B.Ch., M.R.C.P.

Surgeons:

H. W. L. MOLESWORTH, Esq., F.R.C.S. (Eng.)
R. L. CANNEY, Esq., M.Ch., F.R.C.S. (Eng.)

Assistant Surgeons:

R. H. LUCAS, Esq., C.B.E., M.C., F.R.C.S. (Edin.)
F. L. CASSIDI, Esq., M.B., B.Ch., M.R.C.S., L.R.C.P.

Ophthalmic Surgeons:

T. M. O'NEILL, Esq., M.B., B.Ch., D.O.M.S.
F. W. G. SMITH, Esq., M.D., M.Ch., D.P.H., D.O.M.S.

Ear, Nose and Throat Surgeon:

T. A. CLARKE, Esq., M.D., F.R.C.S. (Edin.), D.L.O.

Ear, Nose and Throat Assistant Surgeon:

C. E. S. OXLEY, Esq., M.R.C.S., L.R.C.P., D.L.O.

Ear, Nose and Throat Clinical Assistant in Otology:

P. RANSOME WALLIS, Esq., M.B., Ch.B.

Urological Surgeon:

EDGAR FRESHMAN, Esq., F.R.C.S. (Eng. and Edin.).

Obstetrician and Gynaecologist:

J. K. BAKER, Esq., M.R.C.S., L.R.C.P., M.R.C.O.G.

Orthopaedic Surgeon:

F. G. St. CLAIR STRANGE, Esq., F.R.C.S. (Eng.)

Radiologist:

MORTON KAHN, Esq., M.B., Ch.B., D.M.R. & E.

Director of Pathology:

IAN B. MORRIS, Esq., M.B., B.Chir., M.R.C.S., L.R.C.P.

Assistant Pathologist:

G. B. FORBES, Esq., M.B., Ch.B.

Dermatologist:

H. A. TREBLE, Esq., B.M., B.Ch., M.R.C.P.

Physician in Charge of Psycho-Therapeutic Department:

C. E. A. SHEPHERD, Esq., M.R.C.S., L.R.C.P., D.P.M.

Anæsthetists:

J. P. SAVILLE PECK, Esq., M.B., B.Chir. (Cantab.), M.R.C.S., L.R.C.P.
J. S. GILLIES, Esq., M.B., Ch.B.
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J. R. HAMERTON, Esq., M.B., B.S., M.R.C.S., D.A.
MISS G. C. EVANS, M.R.C.S., L.R.C.P., J.P.

Dental Surgeons:

C. V. T. COLLING-BAUGH, Esq., L.D.S., R.C.S. (Eng.)
E. A. J. BRADLEY, Esq., L.D.S., R.C.S. (Eng.)

Co-Ordinating Officer for Rehabilitation Departments:

I. H. K. STEVENS, Esq., M.D., B.S., M.R.C.P. (London), M.R.C.S., D.C.O.G.

Medical Officer in Charge Actino and Electro-Therapeutic Departments:

MORTON KAHN, Esq., M.B., Ch.B., D.M.R. & E.

Radium Consultant:
A. J. DURDEN SMITH, Esq., M.B., B.S., M.R.C.S., L.R.C.P.

Medical Officer to the Crole Wyndham Memorial Home:
J. R. HAMERTON, Esq., M.B., B.S., M.R.C.S., D.A.

Chiropodist:
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Consulting Radiologist:
WILFRED GARTON, Esq., M.R.C.S., L.R.C.P., D.M.R. & E. (Cantab.)

Consulting Psychiatrist:
M. A. COLLINS, Esq., M.D.

Consulting Dental Surgeon:
R. S. N. FARO, Esq., L.D.S., R.C.S. (Eng.)

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MISS H. M. BEYNON, S.R.N.

Almoner:
MISS C. M. PURVIS, A.M.I.A.

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MRS. HEWITT JONES.

Appeals Organiser:
MR. J. SKELTON.

Pharmacist:
MR. W. H. BOORMAN, M.P.S., D.B.A.

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ANNUAL REPORT 1947

The Board of Management has pleasure in presenting its Annual Report for 1947.

It is now known that it is the intention of His Majesty's Government to commence the new National Health Service on the 5th July, 1948. For that reason this will probably be the last Annual Report of the Institution administered as a voluntary hospital since 1793.

National Health Service Act, 1946.

During the past year little information was made available concerning the Hospital's position as from the 'appointed day,' although it is known that the South East Metropolitan Regional Hospital Area Board met on numerous occasions to formulate the plans to operate from the middle of 1948.

It is understood that the County of Kent will be divided into districts and the hospitals within each will be grouped and administered by a Local Management Committee. These Committees will be appointed by the Regional Board and the members will be selected. It is expected one and perhaps two non-medical representatives of the present Board of Management will be invited to serve on the Local Management Committee for the group of hospitals in the district in which the Kent and Canterbury Hospital is situated.

In order that the day by day administration of the Hospital may be effectively dealt with, it is hoped that a House Committee will be appointed. This Committee would be responsible to the Local Management Committee and might serve the Kent and Canterbury Hospital and perhaps three or four other Institutions situated within ten miles of the City. The Board of Management has made strong representations to the Regional Board indicating that it will be in the best interests of the patients if a virile House Committee is permitted to serve the Hospital and to take the place of the existing Governors, the Board of Management and its Standing and Special Committees.

Board of Management.

VICE-CHAIRMAN.—Mr. P. Jackling, O.B.E., J.P., was elected to fill the vacancy caused by the retirement, through ill health, of Sir William Wright, O.B.E. It is pleasing to record that the Institution still enjoys the interest and support of Sir William who continues to act as one of the Trustees. During the past fifteen years Mr. Jackling has served the Hospital as one of the Hon. Treasurers and as a member of many Standing and Special Committees. His advice on financial problems has been of particular help and his assistance since April last has been received on many administrative matters.

OBITUARY.—The death of several supporters has been recorded with regret, including that of Mrs. French of Sittingbourne who was one of the original members of the Propaganda Committee. She commenced her work for the Hospital through that Committee in 1921, and as a nominated member she took a seat on the Board of Management four years later. In 1938, when the Contributory Scheme was commenced, Mrs. French continued to represent Sittingbourne and District. She was directly associated with the Hospital for 26 years and a member of the Board of Management for 22 years. In addition to her work for the Contributory Scheme, Mrs. French helped with appeal efforts.

RESIGNATION.—Mrs. Armitage, M.B.E., vacated her seat on the Board in August last after 22 years of unremitting service. Her resignation was accepted with very deep regret for she had worked hard in many ways for the Hospital and the patients. For a number of years Mrs. Armitage represented firstly the Propaganda Committee and then for ten years she was a valued representative of the Contributory Scheme. Her help in connection with the administration of the Institution is gratefully remembered.

Mr. A. B. Beresford Jones, M.S.

In October, in accordance with the provisions of the laws of the Hospital, Mr. A. B. Beresford Jones retired from the staff. He had served the Hospital and its patients faithfully and skillfully for nearly 29 years as a Consulting Surgeon. To his general surgery he added great interest in orthopaedic work and he earned the lasting gratitude of thousands of residents in Canterbury and in North East Kent.

"B.J." as he is affectionately known throughout the County and even much farther afield, combines generosity and kindness with an understanding of human nature. It is not surprising, therefore, that his services have been so greatly sought and his reward has been the pleasure and satisfaction that arises from performing unselfish duty.

The Board and Staff greatly miss him, but the Hospital retains his interest as a Vice-President, to which position he was elected by the Governors in March last.

Hon. Medical and Surgical Staff.

It is again the Board's desire to express, on behalf of a very large number of patients, appreciation of the services so efficiently provided by the Physicians, Surgeons, Specialists and Consultants, who have voluntarily given of their skill and time in the interests of the sick and injured of the community.

In furtherance of the hope expressed in the last report, financial grants were arranged for the part-time services of certain Specialists and an honorarium of £6,628 was awarded as a token of appreciation of the time given by all the members in carrying out their professional duties at the Hospital.

Reference is made elsewhere in this report to the retirement of Mr. A. B. Beresford Jones who had served on the staff since 1918 as a General Surgeon and who was Chairman of the Medical Board from 1939—1947. The vacancy thus caused was filled by the appointment of Mr. H. W. L. Molesworth, F.R.C.S., who had served the Hospital as temporary Assistant Surgeon since 1943.

Mr. R. L. Canney, M.Ch., F.R.C.S., was appointed General Surgeon and he commenced duty in October.

As they are not engaged to the same extent at the Hospital as the general Surgeons, Mr. F. L. Cassidi and Mr. R. H. Lucas suggested that it would assist the surgical organisation if they were entitled "Assistant Surgeons." This helpful suggestion was adopted and has led to better teamwork.

Mr. Edgar Freshman, who had served the Hospital as temporary Surgeon for seven years, resigned this appointment but the Board happily retains his services as Urologist. His work while holding the temporary post is acknowledged with gratitude.

Mr. F. G. St. Clair Strange, F.R.C.S., was appointed Orthopaedic Surgeon and commenced his duties in January, 1947. It is pleasing to report that Mr. Strange has been granted a Nuffield Travelling Fellowship and will be visiting Canada during 1948.

Dr. H. A. Treble, who had held the post of deputy Dermatologist since 1940, was appointed Dermatologist whilst retaining his post of Hon. Physician. It is worthy of note that he consented to serve on the South East Metropolitan Regional Hospital Board and has given much attention to matters relating to the planning of the proposed Health Service for this part of the County.

Dr. I. H. K. Stevens agreed to act as Physician to the Maternity Unit. Dr. C. Evans, Dr. H. F. Griffiths and Dr. J. R. Hamerton, who had been holding temporary appointments were elected to permanent positions as Anaesthetists.

Towards the end of the year, Dr. P. Ransome Wallis was appointed Clinical Assistant in Otology to assist in the Hearing Aid Clinic.

Because the work of the Pathological and Bacteriological Department greatly increased it became necessary, in June, to provide assistance to the Director of Pathology and Dr. G. B. Forbes was appointed Assistant Pathologist. This appointment was made in conjunction with the Ramsgate General Hospital.

Throughout the year the Board continued to work closely with the Ramsgate General Hospital and the appointments of Surgeons, Dermatologist and Orthopaedic Surgeon were jointly made by the two Institutions. Other links of co-operation were forged when Dr. I. B. Morris, Pathologist, and Dr. J. P. Saville Peck, Anaesthetist, were appointed to serve the Ramsgate General Hospital in their professional capacities.

Kent and Canterbury Hospital Linen League.

The Linen League was formed in 1913 and in the following two years was called upon to give great help in connection with the preparation of the old Hospital to receive wounded soldiers. The League's gifts included furniture, and each year since it has supplied large amounts of linen and equipment, the total sum spent during the past 34 years being £8190 11s. 3d. In addition, a donation of £500 was given to the New Hospital Building Fund and a "Linen League" cot was named in respect of this gift. At the opening of the New Hospital, special linen and equipment was given to the value of £521 15s. 3d.

The value of the work should not be judged in terms of cash alone. The hundreds of first class articles and fine quality linen given for the comfort of the patients and the Staff have been greatly prized for their practical value.

The Hon. Mrs. Wilfrid James was elected the first President and has held the office ever since.

Miss Plummer was Hon. Secretary from 1913—1924, and Miss A. A. Russell from 1924—1945. Miss D. Tower has carried on the good work for the past two years.

In thanking the members of the Linen League for their great help since 1913, the Board expresses the hope that this form of voluntary work will be continued for the benefit of the Hospital in the years that lie ahead.

Samaritan Fund.

The Samaritan Fund was established 52 years ago. Its work can be described as that of supplementing the efforts of doctors and nurses.

When patients are discharged from the Hospital they often require surgical appliances, dentures, glasses, extra nourishment and sometimes money to pay their fares for further attendances as out-patients. Through the Samaritan Fund such help is granted to all those patients who are in need. Until the John McMaster Benefaction was made available a few years ago, the Samaritan Fund also paid for a considerable amount of convalescence arranged each year for patients.

The Fund provides that little extra which means so much, for without it the treatment afforded to patients would often be nullified when they return home. It is hoped that the Fund will continue after the "appointed day" even as it has during the past half century, because the voluntary help is a valuable asset to the Institution.

The Board is most appreciative of the efforts of Mrs. Furley, Chairman of the Committee since 1940, Miss J. Stead, who has worked so successfully as Hon. Treasurer for the past sixteen years and Mrs. R. H. Lucas, M.B.E., who has been Hon. Secretary for the past two and a half years.

The Lady Visitors and Library Service.

The Lady Visitors have voluntarily performed a great deal of useful work for many years past. These ladies have day in and day out visited the wards, distributing library books and passing words of comfort and cheer to the patients. Their presence is ever welcome, as they extend that human kindness which is so much appreciated by those who are sick.

Miss A. A. Russell, M.B.E., the Librarian, again deserves grateful thanks for the help she gives in supervising the excellent library, which is extensively used by the patients and the staff.

Nursing.

It is a matter of great satisfaction that throughout the year many more applications were received from ladies desiring to undertake nursing training, and as additional trained staff was engaged, the total number of nurses at the close of 1947 was the highest ever recorded. As a result, all beds were being fully used by the Autumn and the complement had been increased from 198 to 206. Early in 1948 there will be 221 available beds as there are good prospects of having the services of sufficient nurses.

This improvement permitted the Board to reduce the hours of duty of all trained staff to 48 hours a week and to 48½ hours a week for those in training. At no far distant date it is hoped to make more reductions, thereby conforming to the recommendations of the Rushcliffe Committee in regard to nursing service.

The services of the staff have been helped again by the members of the British Red Cross Society who gave their usual efficient assistance whenever it was possible for them to attend at the Hospital.

The increase in staff naturally led to the need for additional accommodation. As buildings could not be erected on the site, houses in the vicinity of the Hospital had to be purchased, involving considerable expense. 9 Ethelbert Road was opened in April last. The house next door is used as a home for night nurses, and the two properties have been named "Yeoman House" in recognition of the great and generous help given to the Institution by Mr .Charles Yeoman, one of the Vice-Presidents.

Since the end of the year, 21 Ethelbert Road and St. Bede's School, Old Dover Road, Canterbury. have been purchased and in a few months these houses will be made ready as residences for the Nursing and Domestic Staffs. The use of this accommodation will allow more sitting rooms for all sections of the Staff to be provided in the main Nurses' Home. The Board also has in mind the need for a larger teaching school and added recreational facilities for the Nurses.

The Nurses' Representative Council met regularly as did the Sisters and members of the Nursing Education Committee. Many suggestions and recommendations received from the Nursing Staff were considered and acted upon.

The Preliminary Training School was most successful. The staff was augmented by the employment of male nurses, part-time trained. and assistant nurses. The schemes for training entered into with the Moorfields, Westminster and Central Eye Hospital, London; the Royal Sea Bathing Hospital, Margate; and the Kent County Mental Hospital, Chartham, have been of considerable assistance to the trainees and to the Kent and Canterbury Hospital. Clinical classes for Nurses have been arranged by members of the Hon. Visiting Staff. A prospectus of the Nurses' School was printed and is now available for those considering undertaking training.

Fortunately the health of the Nurses has been very good. The Board continues to study all matters relating to their welfare. One small item of interest

in this connection has been the provision of a car for the conveyance of Nurses to and from the Hospital and the Nurses' Homes.

The results of the State Examinations again revealed a high standard of training and knowledge. Staff Nurse R. Farrant was awarded the Silver Medal for the year 1946/47, and many other prizes were handed to the Nurses at the prize-giving ceremony held on 4th November, 1947. Lady Hawarden presented the prizes and certificates. Mr. K. I. Julian, Chairman of the South East Metropolitan Regional Board spoke and gave interesting information concerning the proposed National Health Service.

His Grace the Lord Archbishop of Canterbury kindly attended the eleventh annual meeting of the Kent and Canterbury Hospital Nurses' League held at the Hospital on 3rd May last. The Re-union was well supported and was greatly enjoyed.

In October the Dane John Maternity Hostel was incorporated in the Hospital's services. When the extension to the existing maternity department on the site of the Hospital is completed, probably by the Autumn of 1948, there will be 34 maternity beds available. It is the intention of the Board to apply for recognition of the Hospital as a midwifery training school for the Part II. Examination of the Central Mid-wives Board.

During the coming year it is hoped to divide Whigham Ward into two sections each with a Sister in charge. An Office Sister is to be employed to help Matron with her administrative duties.

The Working Party's report on the recruitment and training of Nurses has been studied carefully. In the main the report is a factual one and its recommendations relate to the training of Nurses and their conditions of service in the future. The Board's immediate aim is to improve the lot of the Nurses and to secure many more recruits. In co-operation with other Bodies the Board will continue to give consideration to all the problems relating to the recruitment and training of nurses.

Grateful thanks are expressed to all members of the nursing staff who have performed excellent service for the patients and the Hospital throughout 1947. They have responded well to all calls made upon them and in this respect acknowledgment is made of the energy and enthusiasm of Miss J. Addison, D.N., the Matron, and the senior members of her staff. It is opportune here to congratulate Miss Addison on securing the appointment of Matron to the Royal Free Hospital, London, which post she will be taking up in a few weeks' time. The loss of her services will be greatly regretted, but the Board is pleased to know she has secured deserved promotion.

Crole Wyndham Memorial Home, Herne Bay.

During the year 148 children went to this well-equipped Convalescent Home, the average daily occupation being 13.5 and the average period of stay 34 days, despite the fact that admissions were restricted for several weeks owing to outbreaks of measles and chicken pox.

It was found possible to provide 19 beds and on many occasions during the year there was a waiting list. Many of the boys and girls were received from hospitals in London and the Home Counties.

The facilities offered at the Home greatly assisted the children and many letters and messages of thanks were received from parents and the Almoners of Institutions.

By arrangement with the Trustees, it was decided to augment income by asking parents and Institutions to contribute at the rate of one guinea a week for each child, and £563 10s. 6d. was received in this way.

The Home had not received any interior or exterior decoration since it was opened in 1934 and consequently heavy expenditure had to be incurred in repairing and painting the property.

The Board is grateful to all those who sent gifts, including food, toys and sweets. Those from well-wishers in New Zealand, Victoria, Australia, and the the South African Red Cross Society were particularly pleasing. The Women's Voluntary Service, Herne Bay, rendered valuable assistance by providing clothes and transport for the children. Dr. J. R. Hamerton, the Hon. Medical Officer again rendered service which calls for special thanks.

It is the view of the Board that this Home, with the Hospital, should be transferred to the Ministry of Health in due course so that its services will still be directly available to children who can benefit from convalescent treatment at the seaside.

Contributory Scheme.

The Scheme established during the early months of 1938 was enormously popular and successful from the start. It took the place of the Propaganda Committee which between the years 1921 and 1938 contributed £118,280 14s. 8d. for the maintenance and special purposes of the Institution and £3,000 to the Whitstable and Tankerton Hospital.

At this time last year the hope was expressed that the Contributory Scheme operating at increased rates of contribution would repeat its previous annual success and produce a large sum of money for the maintenance of the Hospital. This hope has been justified as a study of the Contributory Scheme Report for 1947 will reveal.

The gross income was £29,372 10s. 2d., and after expenses had been paid and grants made to other Institutions, the Kent and Canterbury Hospital General Fund was credited with the record sum of £23,343 9s. 5d. This contribution represents 22% of the total income of the Hospital last year and went a long way to relieve the Board's anxiety in regard to the maintenance of the services.

In just under ten years the huge sum of £158,709 16s. 2d. has been contributed and during that time 14,830 Contributors and/or dependants received in-patient treatment in the Kent and Canterbury Hospital and 37,431 attended as out-patients. In addition many Contributors received institutional treatment elsewhere as the Board has reciprocal arrangements with a large number of Hospitals and Schemes. These figures illustrate in the clearest possible manner how the Scheme has benefited Hospitals and the Members.

It is now expected that the National Health Service will commence in July next, and, therefore, the Contributory Scheme will cease to operate as at present for the maintenance of Hospitals and the Kent and Canterbury Hospital in particular. Voluntary help will still be welcomed, however, and as soon as possible the Board will endeavour to show how helpers and supporters of the Scheme can continue to serve the patients and the Staff.

To all those who have assisted the Scheme in any way the Board takes this almost last opportunity of expressing grateful thanks for immense voluntary support so well and truly given.

The Contributors, the Hon. Hospital Representatives, the Stewards, the Committee, the Organiser and her Assistants, can look back with extreme satisfaction on the great success of the Scheme for which they have laboured.

Appeals.

The Appeals Committee undertook throughout the year a varied programme designed to produce funds for maintenance purposes and at the same time to provide value for money in the form of popular entertainment for the public.

This policy was most successful and once again it is the Board's pleasure to acknowledge the hard work of many friends. The results of their efforts have been noteworthy and in themselves bear testimony to the efficient organisation and management of events.

The list of donations is too long to print in this report, but full details can be seen on application at the Hospital, or, at the Appeals Office. The following benefactions make interesting reading and recall many pleasing and exciting appeals efforts: —

Canterbury Carnival Committee (on account) ...				£1000	0	0
Trades and Professions Scheme, 1947, including: —						
Dance organised by Messrs. Lefevre and Hunt, Ltd.	£271	0	8			
Telephone House Staff, Canterbury	£250	0	0			
Darts Competition (R. Crisp, Esq.)	£170	2	0			
				£799	2	2
Enchanted Forest—Christmas Exhibition				£483	3	10
Kent and Canterbury Hospital Association				£458	2	8
Alexandra Rose Day				£420	10	5
Sale of Produce at East Kent Fruit Show				£387	1	0
South East Area Sporting Club				£333	5	2
Box Collections by Stretcher Bearers				£311	11	10
Sheep Dog Trials				£224	12	9
Box Collections—General				£186	10	8
Horse Show and Gymkhana (C. G. Lines, Esq., Organiser)				£176	9	4
Whist Drives (including Contributory Scheme Whist Drives, £51)				£105	0	2

Gifts in kind were numerous and included the following packages of food:

Personal Service League, pp. English Speaking Union, Seattle, U.S.A.—Provisions.
People of Sydney, Australia—Dripping.
South African Red Cross Society—Provisions.
New Zealand Co-Operative Dairy Co.—Dried Milk.
People of South Africa—Dripping.
People of South Australia—Candies.

It was most gratifying for the Board to acknowledge the receipt of donations sent by patients and their relatives in gratitude for the treatment provided. The encouragement thus given serves to stimulate the Board and the Staff to further efforts.

To the elected and co-opted members of the Appeals Committee, to all helpers and to the Appeals Organiser, Mr. J. Skelton, the Board conveys congratulations and thanks. It is earnestly hoped that all their efforts will be well supported at least until the Hospital loses its voluntary status in a few months' time.

Policy and Planning.

A special Policy and Planning Committee met frequently, especially during the latter part of the year. Consideration was given to many questions, chiefly dealing with ways and means of providing more accommodation to meet the ever increasing demand for additional Institutional services. It was soon realised that it would be necessary to build in order to provide more beds and to accommodate the staff required. As permission cannot be obtained to erect new buildings on the site it was decided to purchase houses in which to accommodate nurses and members of the Domestic Staff. Practical steps have been taken in this direction as mentioned elsewhere in this report.

Alterations had been made in the existing buildings. It was found possible to provide a small laboratory and an office for the Pathologist, and an additional dining room for the Staff. A large storage hut will be available in the near future and this will help several departments.

After a discussion with representatives of the Ministry of Health it was agreed that the Board would have to plan for the provision of buildings on an extended site, but which may not be commenced for probably at least five years. The Policy and Planning Committee will proceed with this work with a view to having some plans available to hand over to the Regional Board and the Local Management Committee when the National Health Service starts. The whole project is fraught with difficulty and will involve huge expenditure, but the situation has to be faced if the Hospital is to meet demands which necessitate the provision of at least 500 more beds together with accommodation for the staff.

It is hoped the public appreciates that the immediate provision of extra accommodation is held up by conditions and circumstances quite beyond local control.

General Comments.

Although more beds were opened during the year, the average daily occupation of beds, 168.6 was practically the same as that for the previous year. The reason for this is that during the early part of the year, admissions had to be restricted owing to shortage of nursing and domestic staffs and throughout the summer certain patients, particularly children, were not admitted as a precaution against the spread of infantile paralysis.

The treatment provided, however, kept every department extremely busy. The seriousness of the lack of sufficient beds was emphasised by a waiting list of over 450 patients at the end of the year.

The Out-Patient Clinics were increased in order to deal with the large number of patients referred for examination and treatment. They made the record number of 68,987 attendances.

Early in 1948, an Orthoptic Clinic will be commenced and an Orthoptist has been engaged who will also work at clinics established at the Margate General Hospital and the Ramsgate General Hospital.

After ten years of hard wear and tear it was necessary to replace much of the X-Ray diagnostic equipment. This was a costly undertaking, but some good equipment was purchased and installed in a short space of time.

Great strain has been placed on the following departments as each requires considerably more accommodation to enable the Staff adequately to cope with the work which continues to increase from month to month:—

Pathology and Bacteriology.
X-Ray.
Physiotherapy.
Pharmacy.
Engineer's Workshops.
Administrative Offices.
Kitchen.

The volunteer drivers in the Hospital Car Service have been in great demand and they have performed good work. It is interesting to know that the proposed ambulance and car service to be operated when the National Health Service commences will probably still be closely linked with the Hospital.

Last September, building commenced of an extension to the maternity unit. The new accommodation will have 14 beds and when completed will make a

total of 26 maternity beds on the site. In October last the Board undertook, at the request of the Canterbury City Council, the administration of the Dane John Maternity Hostel. The building was decorated and re-equipped and has eight beds available. This annexe has already proved of great help as the maternity unit is still trying to meet overwhelming demands.

Special attention has been given to the Catering Department and partially with a view to easing the strain on the Nursing Staff the work has now been placed in the hands of a Catering Supervisor. It is expected that the change will be a help both to the patients and staff. Having regard to rationing, catering presents many difficulties, but it is known that the standard of feeding in the Hospital is on a high level.

The shortage of Domestic Staff referred to in the previous report has been practically overcome. This is undoubtedly due to the improvement in conditions of work and the fair wages offered, following the adoption of recommendations of the National Joint Council. The natural result of having more domestic staff is that the Nursing Staff has been relieved of much labour not always directly connected with their nursing duties.

Permission was obtained to employ two painters and a large programme of redecoration has been undertaken. Several departments have now been redecorated for the first time since the Hospital was opened in 1937. The appearance of the interior continues to improve and the fabric is being kept in good condition. Through the generosity of an anonymous donor it is expected that the exterior walls of the Hospital will be re-painted in the spring of 1948, thereby restoring the buildings to their original pleasing colour and removing the camouflage, a reminder of the grim days of war.

Notwithstanding the lack of suitable workshops the Engineer and his staff efficiently answered the numerous requests made for their special services and so kept plant and equipment in running order.

Annexe at Bridge.

It is greatly regretted that owing to the insufficient number of Nurses and the restriction on building, it was not possible to open Bridge Hill House as an annexe. However, some progress was made and a draft scheme was discussed with the Ministry of Health before the end of the year. It seems likely that Nursing Staff will be available soon and if the necessary building alterations and re-decoration can be carried out, then it is hoped before the close of 1948 at least 30 beds will be available at Bridge to supplement the services at the Hospital.

British Hospitals' Association and Kent Area Committee.

Considerable help was given throughout the year by the British Hospitals' Association and the Hospital also benefited from the work of the Kent Area Committee of the Association.

Many complex matters were dealt with, including an agreement with the Kent Education Committee in respect of the treatment of schoolchildren, having regard to the provisions of the Education Act, 1944. Detailed consideration was given to the Working Party's Report on the recruitment and training of nurses. Other important work covered matters relating to salaries and wages scales for practically all sections of Hospital staff.

Finance.

Income.

The income and expenditure account printed later in this report shows that total maintenance expenditure at the record sum of £107,262 1s. 10d. exceeded income by £2,435 18s. 9d. This reasonable position was made possible by taking into account special grants from the Ministry of Health and the proceeds of the sale of all the General Fund investments.

Despite the effect caused by the approach of the National Health Service voluntary gifts were more than those anticipated by the Board at the beginning of the year. Special reference must be made to the large sum derived from the Contributory Scheme, namely £23,343 9s. 5d.

Receipts on account of services rendered also were greatly in excess of those in any previous year, whilst special gifts from the Trustees of the Bell Endowment Fund and from the John McMaster Benefaction were maintained.

Nine legacies for the General Fund totalling £461 16s. 8d. were gratefully acknowledged, together with £7,424 10s. 3d. the balance of the H. J. Bell bequest after the debt on the New Hospital Building Fund had been cleared.

As usual the list of gifts of cash and those in kind was very long. In addition to those referred to under the heading of "Appeals" the Board was greatly encouraged by the receipt of the following donations: —

John McMaster Benefaction	£748	7	8
Kent and Canterbury Hospital Linen League	£700	0	0
Trustees of Bell Endowment Fund	£650	0	0
Canterbury City Council	£600	0	0
Gifts in kind valued at	£529	9	0
Trustees of Smith's Charity	£100	0	0
Sir Philip Halden	£100	0	0
Sunday opening of cinemas per Canterbury City Council ...	£95	5	0
Donations in memory of the late Mr. A. K. Mowll ...	£61	9	0
The Trustees of the Bernhard Baron (deceased) Charities Fund	£50	0	0

Expenditure.

Maintenance expenditure under practically all headings increased. This was not unexpected, bearing in mind the continued rise in the cost of articles and the cost of living. As mentioned elsewhere in this report, it was possible to employ more staff with a view to increasing the number of available beds and the services for out-patients, and, at the same time, reducing the hours of duty for the staff to compare with those in industry and other professions.

Costs under the heading of "surgery and dispensary" increased by £3,500 and this in the main, is due to higher prices of drugs, chemicals, surgical dressings and instruments. The purchase tax alone on these items added considerably to the expense.

Expenditure for the repair and renewal of furniture, bed linen and hardware, for laundry and fuel, accounted for an increase of £3,100. Even so, the consumptions of water, gas, electricity and fuel compare very favourably with the figures recorded in the previous year.

The largest increase, namely that of nearly £15,000 is under the heading of "salaries and wages." The total sum expended, £58,868 reflects the upward trend, but it can here be stated that this is the result of an improvement in the number of staff employed to maintain essential services and wage awards recommended by National and Provincial Joint Councils and the appropriate Staff Negotiating Committees. An honorarium of £6,628 was granted to the Medical Staff, and, in addition, some grants were made to certain Specialists.

Other increases were quite small and there was a saving of £1,000 under the heading of "finance," chiefly arising from the discharge of the overdraft on the New Hospital Building Fund.

Extraordinary expenditure followed an expected course, namely £1,189 to assist the Crole Wyndham Memorial Home for Convalescent Children, and £686 being the deficit on the ambulance and Hospital Car Services.

Once again the Board has to state that expenditure under many headings will undoubtedly increase in the months to come. However, more services are

being made available and these will justify the larger expenditure involved and the effort that is being made to maintain a good Hospital for the residents of Canterbury and the surrounding County area. It is hoped that everyone will continue to give financial support to the Hospital by way of voluntary gifts and service until such time as the National Health Service renders such support unnecessary on a large scale.

Longbotham Bequest Account.

Seventeen patients received treatment in the "William Longbotham" Private Ward at a cost of £538. The Trust funds met this expenditure and there was a balance of £193 8s. 2d. in hand at the close of the year to be added to the capital sum.

Land, Buildings and Equipment.

Expenditure amounting to £3,336 1s. 0d. was incurred in the purchase of 9 Ethelbert Road, Canterbury, now used for the accommodation of Nurses. More equipment for the houses 7 and 9 Ethelbert Road cost £490 8s. 9d. Equipment for the Dane John Maternity Hostel necessitated an expenditure of £1,069 3s. 1d., and the final payment for the Charles Lefevre School for Nurses was £193 1s. 0d. At the close of the year £545 14s. 0d. had been expended in respect of the purchase of 21 Ethelbert Road, and St. Bede's, Old Dover Road, Canterbury, properties to be used to house Nurses.

New furniture and equipment, instruments and appliances, were required and £5,224 13s. 2d. was spent for these items including the replacement of X-Ray diagnostic equipment at a cost of £2,899 8s. 9d.

It will be noted that in regard to Bridge Hill House the cost of the purchase of this property has been reduced by the receipt of the sum of £1,833 in respect of dilapidations.

The New Hospital Building Fund.

It is the Board's great pleasure to report that the debt on the New Hospital Building Fund has been paid off. During the year £20,099 19s. 6d. was received from the H. J. Bell estate and this sum, after liquidating the Building Fund overdraft at the Bank, provided a most useful balance for maintenance purposes. It is here appropriate again to express thanks for the original kind thought of the late Mr. H. J. Bell as this particular legacy has provided during the past 15 months the large sum of £59,099 19s. 6d. It is a matter of great satisfaction to the Board to know that when the Hospital is taken over by the Ministry of Health in 1948, there will be no debt on the Building Fund account.

Special Thanks.

It is fitting that grateful thanks should be accorded to those who have rendered special service to the Hospital. For more than a century and a half the Institution has been favoured with help from individuals well qualified and to whom no request for assistance was ever refused.

Especially is it pleasing to thank the Trustees and the Treasurers for their valuable help. In an unobtrusive manner these gentlemen for many years have given service which has been of the greatest assistance, particularly in matters relating to finance and real estate.

In respect of the past year, the Board desires to acknowledge the services of: —

The Rt. Worshipful the Mayor of Canterbury (Ald. Mrs. G. R. Hews) and Mr. G. R. Hews.
Mr. G. M. Kingsford, Hon. Solicitor to the Hospital.
The Proprietors and Editors of the local press.

The Ministry of Health.
Mr. A. Apps, the Hospital's Hon. Electrical Engineer.
The Kent County Constabulary.
The Hospital Car Service Volunteer Drivers.
Helpers in the Canteen.
All other helpers and organisations.

Salaried Staff.

It is realised that the functions of tending and healing the sick can only be carried on with the co-operation of a contented and complete salaried staff. The Board has received full support from the members employed and trusts that the happy relationship existing between all sections of the staff will continue in the years to come.

In an annual report such as this it is impossible to refer to each individual, but the Board desires the staff, whether working in small or large departments, to know that their labour and loyalty is known and appreciated.

To all the members the Board extends thanks, coupled with the hope that their efforts in the future will bring happiness and good results.

Conclusion.

And so the Board reaches the last paragraphs of a report on hospital service which was started at the end of the eighteenth century. Throughout the years, in times of prosperity and depression; war and peace; industrial and social revolution; discovery and invention, the services of the Kent and Canterbury Hospital at Canterbury have been built up and maintained by voluntary effort.

Now the time has come when the Institution is required to play an important part in a great new National Health Service. The handing over of the reins of office will occasion some regret, but the Board of Management extends to the members of the Local Management Committee to-be, very best wishes for the success of their work.

Signed on behalf of the Board of Management,

E. J. MOUNT,

Chairman.

25th February, 1948.

INTERESTING FACTS AND FIGURES

	1938	1947
Average daily number of beds available	183	200
Average daily number of beds occupied	156.2	168.6
Number of patients admitted ...	3221	4216
Average number of days each patient resident	17.7	14.8
Cost of in-patient services	£24049	£80870
Cost of each bed occupied	£154	£478
Average cost of each in-patient ...	£7 9 3	£19 8 0
Average cost of each in-patient per week	£2 19 3	£9 3 10
New out-patients	10008	17514
Total out-patient attendances ...	37079	68987
Cost of out-patient services	£4804	£24121
Average cost of each out-patient ...	9s. 8½d.	£1 8 0
Average cost of each out-patient attendance	2s. 8d.	7s. 4d.
Total maintenance income	£22512	£104827
Total maintenance expenditure ...	£30544	£107262
Total contributory scheme income ...	£4889	£29373
Operations: main theatres	1836	3062
out-patient theatre ...	573	1492
Number of Nurses employed full-time	85	133
Number of Domestic Staff employed, male and female	42	84
Total number of Staff employed ...	157	314
Number of children treated at Crole Wyndham Home	78	148
Average occupation of beds at Crole Wyndham Home	10.6	13.5
Cost of maintaining Crole Wyndham Home	£1372	£3553

DETAILS OF OUT-PATIENTS.—

	1938		1947	
	New	Re-attendances	New	Re-attendances
General Medical and Surgical ...	1566	2305	1968	1784
Orthopaedic	747	12979	813	1260
Fractures			498	1313
Physiotherapy			599	14929
Remedial exercises	—	—	474	7875
Occupation therapy	—	—	187	3155
Gynaecological	—	—	413	151
Ante-natal	—	—	293	559
Ophthalmic	749	862	889	768
Casualties	2577	4831	3086	6137
Dental	1038	601	141	30
Ear, nose and throat	1034	2083	1280	2163
X-Ray: Diagnostic	1752	204	4816	1401
Therapy	126	1751	758	5041
V.D.	99	947	305	3091
Urological	107	179	308	662
Psychotherapy	68	74	182	415
Dermatological	145	255	504	739
	10008	27071	17514	51473

INCOME AND EXPENDITURE ACCOUNT

INCOME (Ordinary)

	£ s. d.	£ s. d.	£ s. d.
Voluntary Gifts:—			
Subscriptions, Donations, etc.:—			
Annual Subscriptions		2904 9 6	
Donations		6267 2 3	
Donations, Gifts in Kind		529 9 0	
Donations, per Linen League		700 0 0	
Box Collections		498 9 9	
Congregational Collections		204 18 9	
League of Mercy		30 0 0	
			11134 9 3
Contributory Scheme		29372 10 2	
Less: Administration Expenses	1079 5 7		
Contributions to Other Institutions	4949 15 2		
		6029 0 9	
			23343 9 5
Receipts on Account of Services Rendered:—			
Contributions on Account of Services to Patients—Non-Contributors:—			
In-Patients		10043 13 6	
Out-Patients		1677 4 7	
Private Patients		7785 2 4	
Public Authorities	13402 13 8		
Less: Payments to Medical Staff	2569 12 5		
		10833 1 3	
Pathological Laboratory		828 8 7	
			31167 10 3
Grants from Ministry of Health under Emergency Hospital Scheme, including State Grant towards Nursing Salaries, etc.		29000 0 0	
Less: Payments to Medical Staff		1197 4 6	
		27802 15 6	
Less: Transfer to Capital		8832 19 3	
			18969 16 3
Other Receipts:—			
Trustees of Bell Endowment Fund for Bell Ward		650 0 0	
John McMaster Benefaction		748 7 8	
Canterbury Insurance Committee		57 9 9	
Canteen Surplus for the Year		363 0 7	
			1818 18 0
Invested Property:—			
Interest, Dividends, etc.		1009 16 11	
Refund, Income Tax		92 9 4	
Rents		405 13 8	
Interest on Deposit Account		71 7 10	
			1579 7 9
			88013 10 11

INCOME (Extraordinary)

Legacies:—		
Part Balance Bell Bequest not required for New Building	7424 10 3	
Exors. Mrs. M. E. Kingsland	20 0 0	
Exors. Miss Edith Ashton	50 0 0	
Exors. Mrs. A. D. Hoult	101 16 8	
Exors. Mr. F. G. Coast	100 0 0	
Exors. Mr. H. Pudney	5 0 0	
Exors. Mr. Adrian Leach	100 0 0	
Exors. Mr. H. T. Young	10 0 0	
Exors. Mr. H. T. Harrison	50 0 0	
Exors. Miss E. E. Osborn	25 0 0	
		7886 6 11
Pension Premiums refunded		205 7 0
Balance of General Funds transferred		6884 14 8
Profit on Realisation of Investments		1836 3 7
Balance, being excess of Expenditure over Income for the Year		2435 18 9
		£107262 1 10

for the year ending 31st December, 1947

EXPENDITURE (Ordinary)

	£ s. d.	£ s. d.
Provisions		9218 14 10
Surgery and Dispensary:—		
Drugs, Chemicals and Disinfectants	3853 19 1	
Dressings, Bandages, etc.	1798 2 6	
Instruments and Appliances	3506 15 5	
Wines and Spirits	15 0 3	
Salaries and Wages of Dispensary Staff	1465 17 4	
X-Ray Department	2135 10 2	
Sundries	63 3 9	
		12838 8 6
Domestic:—		
Repairs and Renewals of Furniture, Bedding and Hardware	2601 19 11	
Laundry	4864 1 11	
Cleaning and Chandlery	715 5 1	
Water	405 17 0	
Fuel and Lighting	4374 14 10	
Uniforms	1233 6 2	
Sundries	144 18 8	
		14340 3 7
Salaries and Wages:—		
Medical	2778 12 5	
Nursing	19728 0 2	
Other Officers and Employees	27393 15 8	
Superannuation Contributions	1681 17 4	
Auxiliary Nurses	328 10 4	
Pensions	330 0 0	
Honoraria to Medical Staff	6627 17 11	
		58868 13 10
Miscellaneous:—		
Printing, Stationery, Postages, Telephone, etc.	2149 4 2	
Advertisements	459 5 0	
Insurance of Buildings, Equipment, Stores, etc.	632 1 3	
Garden	537 11 3	
Sundries	96 2 11	
		3874 4 7
Administration:—		
Salaries (including Superannuation)	1837 19 0	
Printing, Stationery, Postages, Telephones, etc.	99 13 5	
Audit Fee	31 10 0	
Sundries	65 11 11	
		2034 14 4
Establishment:—		
Repairs and Renewals of Buildings and Plant		1374 10 9
Finance:—		
Appeals	958 1 5	
Rent, Rates and Taxes	863 18 8	
Bank Charges	370 10 6	
Bank Charges New Hospital Building Fund	249 12 10	
		2442 3 5
		104991 13 10

EXPENDITURE (Extraordinary)

Contributions to Other Institutions		47 7 6
Balance of Costs of Upkeep of Crole Wyndham Home		1189 14 4
Bridge Hill House Expenditure for Year	280 17 9	
Less: Produce used at Hospital	141 4 10	
		139 12 11
Ambulance and Hospital Car Service, Deficit on the Year's Maintenance		686 9 5
Payments on Account of Chas. Lefevre School for Nurses		193 1 0
Payment of Balance of the Rehabilitation Department		14 2 10
		£107262 1 10

BALANCE SHEET

LIABILITIES.

	£ s. d.	£ s. d.	£ s. d.
Sundry Creditors:—			
General Fund			8191 13 5
Loans to Hospital:—			
Lloyds Bank Ltd., Current Account			8692 6 6
Capital Account:—			
(a) **Hospital Endowments:—**			
(i) **General** as at 1st January, 1947		27347 8 3	
(ii) **John McMaster Benefaction** as at 1st January, 1947		42902 11 6	
(iii) **Miss A. J. Longbotham** as at 1st January, 1947	£ s. d. 27645 15 4		
Less: Loss on Realisation, Poole 4¾% ..	15 0 0		
	27630 15 4		
Add: Profit on Realisation, Defence Bonds	10 0 0		
Add: Balance of Income for Year ..	193 8 2		
		27834 3 6	
		98084 3 3	
(b) **Special Funds** as at 1st January, 1947 ..	3471 19 6		
Add: Reinvested during Year ..	76 0 2		
		3547 19 8	
(c) **General Funds** as at 1st January, 1947 ..	6892 7 9		
Less: Transfer to Income and Expenditure Account	6884 14 8		
		7 13 1	
(d) **Suspense Funds,** Wireless Maintenance ..		115 3 4	
			101754 19 4
Land, Buildings and Equipment:—			
Winchelsea House		1674 6 2	
Staff Houses		1250 0 0	
Bungalow, Barham		425 0 0	
Bridge Hill House (including Equipment)		5843 14 9	
Dane John Hostel Equipment		1069 3 1	
18 Dane John, Canterbury		1172 19 0	
7/9 Ethelbert Road, Canterbury		5893 18 8	
Equipment, 7/9 Ethelbert Road, Canterbury		3096 18 3	
Deposit and Costs "Wilstead" and "St. Bedes"		545 14 0	
		20971 13 11	
New Hospital:—			
Balance as at 1st January, 1947 ..	171862 16 10		
Add: Transfer from Income and Expenditure Account:—			
Nurses Classrooms	193 1 0		
New Equipment	5224 13 2		
	177280 11 0		
Less: Loss on Sale of Emergency Lighting Plant	114 10 0		
	177166 1 0		
Add: Bell Bequests, Part Final Payments ..	12675 9 3		
		189841 10 3	
			210813 4 2
Unexpended Income, Balance of Special Funds:—			
Convalescence Account		1658 4 0	
Radium Clinic Account		79 13 4	
			1737 17 4
NOTE: The Transfers to Capital are:—			
Dane John Hostel Equipment		1069 3 1	
7/9 Ethelbert Road, Additions during Year		3336 1 0	
7/9 Ethelbert Road, Equipment Additions during Year ..		490 8 9	
Hospital New Equipment		5224 13 2	
Deposit and Costs "Wilstead' and "St. Bedes"		545 14 0	
		10666 0 0	
Less: Dilapidations, Bridge Hill House		1833 0 9	
		8832 19 3	
			£331190 0 9

List of Investments as at 31st December, 1947.

INVESTMENTS FOR SPECIAL PURPOSES—

£	s.	d.			£	s.	d.	
315	15	9	3½% War Stock	Taswell	300	0	0	C.C.
1169	9	6	3½% War Stock	Tomkins	1000	0	0	Lloyds
1505	3	4	3½% War Stock	Reserve Fund for Buildings, etc.	1505	3	4	B. of E.
345	2	4	2½% Treasury Stock	Ditto	315	13	4	Lloyds
182	11	6	London County 3% Consolidated Stock	Wireless Fund	115	2	4	Lloyds
221	15	6	3% Conversion Stock 1948/53	For treatment Orthopædic Children	225	12	0	Lloyds
217	17	6	3% Funding Stock 1959/69	Sewell	201	11	0	C.C.
£3957	15	5			£3663	2	0	

ENDOWMENT ACCOUNTS—

£	s.	d.			£	s.	d.	
1411	17	10	3½% War Stock	Gorely	1313	15	7	C.C.
1254	16	4	3½% Ditto	Ayerst	1167	12	5	C.C.
348	11	3	3½% Ditto	Cox	324	6	10	C.C.
508	17	1	3½% N.S.W. Stock, 1930/50	Cox	500	0	0	C.C.
722	0	0	4% L.M. & S. Railway Deb. Stock	McMaster	1000	0	0	C.C.
528	13	6	3½% War Stock	Drury	500	0	0	C.C.
1011	2	6	3% Savings Bonds 1955/65	Marriot	1011	2	6	C.C.
817	10	3	3½% War Stock	Marriott	854	8	0	C.C.
625	0	0	4% L.M. & S. Railway Pref. Stock	Marriott	907	18	6	C.C.
821	7	1	3% Savings Bonds 1955/65	Marriott	810	2	4	C.C.
1246	0	0	4% Canadian Pacific Rly. Prep. Con. Deb. Stock	Blackman	1370	12	0	C.C.
4823	15	7	3½% War Stock	Blackman	5041	5	0	C.C.
1216	7	10	3% Savings Bonds	Blackman	1339	11	6	C.C.
600	0	0	2½% Consols	Tomsett	332	5	0	C.C.
2157	19	4	3½% War Stock	Tomsett	2043	13	7	C.C.
522	16	5	London County 2¾% Consolidated 1960/70	Ramsay	500	0	0	B. of E.
1010	0	0	3% Conversion Loan Inscr. 1948/53	Peckham	1000	0	0	Lloyds
516	1	6	2½% Treasury Stock	Rogerson	500	0	0	Lloyds
1057	7	11	3% Funding Loan, 1959/69	Saunders	1000	0	0	Lloyds
991	16	10	3½% Conversion Stock	Williamson	1000	0	0	Lloyds
989	4	4	3½% Conversion Stock	Hammond	1000	0	0	Lloyds
565	14	3	2½% Treasury Stock	Perkins	500	0	0	Lloyds
200	5	4	4% Funding Stock 1960/90	Anderson	223	1	11	C.C.
1000	0	0	3% Savings Bonds 1960/70	Holland	1000	0	0	Lloyds
107	13	1	3% Savings Bonds 1960/70	Cullen	107	13	1	C.C.
500	0	0	3% Savings Bonds 1960/70	Powell and Pressburger	500	0	0	Lloyds
500	0	0	3% Savings Bonds 1965/75	Streeter	500	0	0	Lloyds
1000	0	0	3% Savings Bonds 1965/75	Lefevre	1000	0	0	Lloyds
£27054	18	3			£27347	8	3	

JOHN McMASTER BENEFACTION ACCOUNT—

£	s.	d.			£	s.	d.	
1500	0	0	5% L.N.E.R. Red. Pref. Stock, 1955	McMaster	877	10	0	C.C.
2000	0	0	5% L.M.S. Ry. Red. Pref. Stock, 1955	McMaster	1280	0	0	C.C.
2000	0	0	3% Savings Bonds 1960/70	McMaster	2000	0	0	C.C.
13579	0	5	3½% Conversion Stock	McMaster	13901	10	5	C.C.
1000	0	0	3% Savings Bonds 1965/75	McMaster	1000	0	0	C.C.
2780	2	4	3½% War Stock	McMaster	3000	0	0	C.C.
1030	9	0	3½% Commonwealth of Australia Registered Stock, 1954/59	McMaster	1010	0	0	C.C.
2030	8	3	3% Conversion Stock, 1948/53	McMaster	2015	3	8	C.C.
4026	6	2	2½% Consols	McMaster	2975	9	0	C.C.
4026	16	1	2½% Consols	McMaster	2995	5	10	C.C.
14436	15	5	2½% Consols	McMaster	11847	12	7	C.C.
£48409	17	8			£42902	11	6	

LONGBOTHAM TRUST ACCOUNT—

£	s.	d.			£	s.	d.	
500	0	0	Aberdeen Red. Stock 1953/63	Longbotham	490	0	0	Lloyds
1000	0	0	4% Australia 1955/70	Longbotham	1020	0	0	Lloyds
1855	12	0	4% Consols	Longbotham	2041	3	2	Lloyds
1200	0	0	4% Funding Stock, 1960/90	Longbotham	1359	0	0	Lloyds
926	6	3	3½% War Stock	Longbotham	970	6	3	Lloyds
7000	0	0	3% Savings Bonds 1960/70	Longbotham	7000	0	0	Lloyds
2236	13	11	3% Savings Bonds 1960/70	Longbotham	2236	13	11	Lloyds
2200	0	0	3% Savings Bonds 1960/70	Longbotham	2200	0	0	Lloyds
500	0	0	3% Birmingham, 1902	Longbotham	465	0	0	Lloyds
500	0	0	3% Middlesex County Council, 1961/66	Longbotham	495	0	0	Lloyds
500	0	0	Metropolitan Water Board "B"	Longbotham	480	0	0	B. of E.
521	5	0	4½% New Zealand, 1948/58	Longbotham	526	9	3	B. of E.
500	0	0	2¾% London County Cons., 1960/70	Longbotham	475	0	0	B. of E.
105	5	0	3½% War Stock	Longbotham	110	5	0	Lloyds
8	18	7	3% Savings Bonds, 1960/70	Longbotham	8	18	7	Lloyds
90	5	0	3% Savings Bonds, 1960/70	Longbotham	90	5	0	Lloyds
497	9	3	3% Palestine, 1962/67	Longbotham	502	8	8	Lloyds
500	0	0	3¼% Australia, 1956/61	Longbotham	460	0	0	Lloyds
500	0	0	3% Savings Bonds 1960/70	Longbotham	500	0	0	Lloyds
170	0	0	3% Savings Bonds 1960/70	Longbotham	170	0	0	Lloyds
600	0	0	3% Savings Bonds 1960/70	Longbotham	600	0	0	Lloyds
1646	0	0	3% Savings Bonds 1960/70	Longbotham	1646	0	0	Lloyds
355	8	6	3% Savings Bonds 1965/75	Longbotham	355	8	6	Lloyds
535	18	0	3% Savings Bonds 1965/75	Longbotham	535	18	0	Lloyds
500	0	0	3% Savings Bonds 1965/75	Longbotham	500	0	0	Lloyds
293	9	5	3% Savings Bonds 1965/75	Longbotham	306	16	2	Lloyds
455	0	6	3% Savings Bonds 1965/75	Longbotham	504	0	10	Lloyds
1034	8	4	2½% Treasury Stock	Longbotham	1010	0	0	Lloyds
100	0	0	3% Savings Bonds 1960/70	Longbotham	100	0	0	Lloyds
502	2	9	2½% Treasury Stock 1975	Longbotham	482	2	0	Lloyds
£27334	2	6			£27640	15	4	

GENERAL FUND—

6	10	0	Post War Credit 1941/42 (Wilson)	—	—	—
7	13	1	3% Savings Bonds 1960/70	7	13	1
£14	3	1		7	13	1

31st DECEMBER, 1947

ASSETS

		£ s. d.	£ s. d.
Cash at Bank and in Hand:—			
Petty Cash		50 0 0	
Petty Cash, Patients' Travelling Expenses		10 0 0	
On Account of Suspense Funds for Investment		1 0	
On Account of Hospital Endowments for Investment		193 8 2	
Bridge Hill House Account		200 2 2	
			453 11 4
Stocks in Hand			8789 5 2
Sundry Debtors:—			
General Funds			8343 4 8
Investments:—			
(a) Hospital Endowments		97890 15 1	
(b) Special Funds		3547 19 8	
(c) General Funds as at 1st January, 1947	14632 3 9		
Proceeds of Investments Sold	16460 14 3		
	1828 10 6		
Transfer to Income and Expenditure Account—Profit on Realisation	1836 3 7		
		7 13 1	
(d) Suspense Funds		115 2 4	
			101561 10 2
Land, Buildings and Equipment:—			
New Hospital:—			
Expenditure to 1st January, 1947		184538 6 1	
Payments during the Year	5324 13 2		
Payments Nurses Classrooms	193 1 0		
		5517 14 2	
		190056 0 3	
Less: Sale of Emergency Lighting Equipment	100 0 0		
Loss on Sale of Emergency Lighting Equipment	114 10 0		
		214 10 0	
		189841 10 3	
Winchelsea House at cost (Subject to War Damage Claim)		1674 6 2	
Staff Houses (Foreland, South Canterbury)		1250 0 0	
Bungalow, Barham (including cost of Installation of Heating)		425 0 0	
Dane John Hostel Equipment		1069 3 1	
Bridge Hill House at cost less Dilapidations received £1833 0s. 9d.		5461 3 10	
Bridge Hill House Equipment		182 8 9	
"Wilstead" and "St. Bedes," Deposits and Costs		545 14 0	
18 Dane John, Canterbury		1172 19 0	
7/9 Ethelbert Road, Canterbury (Yeoman House)		5893 18 8	
Equipment, 7/9 Ethelbert Road, Canterbury		3096 18 3	
		210613 2 0	
Contributory Scheme re-equipment		243 13 9	
Service Car, Cost of Alterations		125 0 0	
			210981 15 9
Income and Expenditure Account:—			
Balance as at 1st January, 1947		7334 1 4	
Add: Excess of Expenditure over Income for the Year		2435 18 9	
		9770 0 1	
Less: Stocks brought in as at 1st January, 1947		8709 6 5	
			1060 13 8
			£331190 0 9

We have audited the Accounts and Balance Sheet of the Kent and Canterbury Hospital for the year ended the 31st day of December, 1947, and certify the same to be true and correct Accounts and to show the position at the date of the Balance Sheet as disclosed by the books and in accordance with the information and explanations given to us.

24th February, 1948.
39 St. Margaret's Street,
Canterbury.

REEVES & YOUNG,
Chartered Accountants,
Auditors.

Statistics of Patients for the Year 1947 Compared with those of the Previous Year.

I.—IN-PATIENTS.

(*a*) Number of Beds and In-Patients.

	Numbers in 1947	Numbers in 1946
(1) BEDS: (*a*) Complement at 31st December, Normal ...	210	198
(*b*) Average daily complement during the year, (including Casualty Beds)	200	229
(*c*) Average daily number closed during the year, owing to—		
(i) Rebuilding or Extension Schemes ...	—	—
(ii) Repairs, Re-decoration, Cleaning or Infection	.5	—
(iii) Reserved for Casualties...	—	38
(*d*) Average daily number open during the year	199.5	229
(*e*) Average daily number occupied during the year	168.6	167.6
(2) Number of In-Patients in the Hospital at beginning of year	135	172
(3) Number of In-Patients admitted during year	4216	4634
(4) Number of In-Patients in the Hospital at the end of year	183	135
(5) Average number of days each Patient was resident ... (*Ascertained by dividing the yearly total of daily counts* (61,547) *by the number of patients treated to a conclusion i.e.,* (2) + (3) — (4).	14.77	13.09
(6) Number of Patients admitted and discharged during the year who were resident for (i) Only 1 day ...	218	202
(ii) 2 and 3 days ...	584	758

(*b*) Annual Expenditure on In-Patients apart from that on Out-Patients; Average Cost of each In-Patient per week; and Average Cost of each In-Patient.

	1947			1946	
	Expenditure on In-Patients	Average Cost of each In-Patient per week.	Average Total Cost of each In-Patient	Average Cost of each In-Patient per week.	Average Tot Cost of eac In-Patient
	£	£ s. d.	£ s. d.	£ s. d.	£ s. d.
1 Provisions	8600	19 7	2 1 3	18 7	1 14 9
2 Surgery & Dispensary	8550	19 5	2 1 0	14 2	1 6 7
3 Domestic	12040	1 7 5	2 17 9	1 0 11	1 19 2
4 Salaries and Wages (Maintenance) ..	44150	5 0 5	10 11 10	3 15 4	7 1 0
5 Miscellaneous ..	2580	5 10	12 4	5 4	10 1
6 Administration ..	1700	3 8	8 4	3 5	6 4
Statistical Cost ..	77620	8 16 4	18 12 6	6 17 9	12 17 11
7 Establishment:— Renewals and Repairs	1150	2 8	5 6	2 4	4 6
8 Finance	2100	4 10	10 0	6 11	12 8
Total Cost ..	80870	9 3 10	19 8 0	7 7 0	13 15 1

Statistics of Patients for the Year 1947

—Continued.

II.—OUT-PATIENTS.

(*a*) Numbers.

	Numbers in 1947	Numbers in 1946
(1) Total number of new Out-Patients	17,514	15,655
(2) Total number of Out-Patients Attendances ...	68,987	62,854
(*a*) Number of Casualty Patients included in No. 1 above	3,086	2,446
(*b*) Number of Casualty Attendances included in No. 2 above	6,137	5,724

(*b*) Estimated Annual Expenditure on Out-Patients and Average Cost of each Out-Patient Attendance and of each Out-Patient.

	1947			1946	
	Expenditure on Out-Patients £	Average Cost of each Out-Patient Attendance. Pence	Average Total Cost of each Out-Patient. Pence	Average Cost of each Out-Patient Attendance. Pence	Average Total Cost of each Out-Patient Pence
1 Provisions	619	2.2	8.6	2.3	9.2
2 Surgery & Dispensary	4288	15.8	59.0	12.6	49.1
3 Domestic	2300	8.4	32.0	8.6	33.2
4 Salaries and Wages (Maintenance) ..	14718	53.8	205.0	44.7	173.5
5 Miscellaneous ..	1294	4.7	18.0	4.7	18.5
6 Administration ..	335	1.2	5.0	1.2	4.6
Statistical Cost ..	23554	86.1	327.6	74.1	288.1
7 Establishment:— Renewals and Repairs	225	.8	3.0	.8	3.3
8 Finance	342	1.2	5.0	1.8	7.2
		88.1	335.6	76.7	298.6
Total Cost ..	24121	7s. 4d.	£1 8s. 0d.	6s. 5d.	£1 4s. 11d.

CROLE WYNDHAM MEMORIAL HOME FOR CONVALESCENT CHILDREN

Account for the year ending 31st December, 1947

INCOME

	£	s.	d.
To Grants from Trustees of the Home	1800	0	0
,, Grants from parents and other Hospitals	479	1	6
,, Grants from John McMaster Benefaction	84	9	0
,, Balance carried to I. and E. Account	1189	14	4
	£3553	4	10

EXPENDITURE

	£	s.	d.	£	s.	d.
By Provisions				510	12	8
,, Surgery and Dispensary				18	0	3
,, **Domestic:—**						
Furniture	24	14	10			
Bedding	118	9	5			
Laundry	268	6	6			
Cleaning and Hardware	35	15	7			
Fuel	126	18	1			
Gas	16	10	10			
Electricity	17	15	10			
Wireless	8	10	9			
Uniform	10	4	5			
Water Rate	6	17	8			
Sundries	5	13	7			
				639	17	6
,, **Salaries and Wages:—**						
Nursing	723	11	9			
Domestic and Handyman	678	1	8			
				1401	13	5
,, **Miscellaneous:—**						
Postages and Telephone	14	7	1			
Advertisement	15	5	2			
Garden	29	3	10			
Sundries	2	11	10			
Printing and Stationery	6	2	1			
Travelling Expenses	1	8	8			
Christmas Expenses	5	0	0			
				73	18	8
,, Administration				200	0	0
,, Establishment				90	14	7
,, Rates				64	0	0
,, **Extraordinary Expenditure:—**						
Garden Water Supply	13	10	0			
Alterations to Artificial Sunlight Room	101	15	0			
Re-decoration	436	2	9			
Subscription to Federated Superannuation Scheme	3	0	0			
				554	7	9
				£3553	4	10

KENT AND CANTERBURY HOSPITAL

Principal Out-Patient Clinics

MEDICAL:	
Dr. I. H. K. Stevens	Tuesday, 10.30 a.m.
Dr. H. A. Treble	Wednesday, 10 a.m.
...	Friday, 10 a.m.
SURGICAL:	
Mr. R. L. Canney	Thursday, 10.15 a.m.
Mr. F. L. Cassidi	Thursday, 10.15 a.m.
Mr. H. W. L. Molesworth	Monday, 9.30 a.m.
Mr. R. H. Lucas	Monday, 9.30 a.m.
EAR, NOSE AND THROAT:	
Mr. T. A. Clarke	Tuesday, 10 a.m. Hearing Aid Clinic:—By arrangement.
...	Wednesday, 1.45 p.m.
...	Saturday, 9 a.m.
Mr. C. E. S. Oxley	Wednesday, 1.45 p.m.
OPHTHALMIC:	
Mr. T. M. O'Neill	Monday, 1.45 p.m.
...	Thursday, 9.30 a.m.
Mr. F. W. G. Smith	Thursday, 9.30 a.m.
UROLOGICAL:	
Mr. Edgar Freshman	Tuesday, 9.45 a.m.
DERMATOLOGICAL:	
Dr. H. A. Treble	Tuesday, 1.45 p.m.
GYNAECOLOGICAL:	
Mr. J. K. Baker	Wednesday, 1.45 p.m.
ANTE-NATAL:	
Mr. J. K. Baker	Tuesday, 1.30 p.m.
ORTHOPAEDIC:	
Mr. F. G. St. Clair Strange	Monday, Friday,
...	9.30 a.m. Traumatic Out-Patients.
...	Wednesdays, 9.15 a.m. Orthopaedic Out-Patients.
PSYCHO-THERAPEUTIC:	
Dr. C. E. A. Shepherd	Monday, Thursday and Friday afternoons (By appointment).
DENTAL:	
Mr. C. V. T. Colling-Baugh	Wednesday, 4.30 p.m.
Mr. E. A. J. Bradley	Monday, 4.30 p.m.
X-RAY:	
Dr. Morton Kahn	By Appointment
ELECTRO-THERAPEUTIC:	
Dr. Morton Kahn	By Appointment
REHABILITATION, including PHYSIOTHERAPY:	
Dr. I. H. K. Stevens	Friday 3.15 p.m.
PATHOLOGY & BACTERIOLOGY:	
Dr. I. B. Morris	By Appointment
VENEREAL:	
Dr. E. E. Prebble	Female: Tuesday and Friday, 2.30 p.m.
...	Male: Tuesday and Friday, 5 p.m.

PATIENTS SHOULD APPLY FOR AN APPOINTMENT AT THE HOSPITAL BEFORE ATTENDING ANY CLINIC.

Phone:—CANTERBURY 2291.

J. A. Jennings, Ltd.,
Hall Place, Harbledown,
Canterbury.